#### Translation

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## Summary of Consolidated Financial Results for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 13, 2022

Company name: Nippon Air Conditioning Services Co., Ltd.

Stock exchange listing: Tokyo, Nagoya

Stock code: 4658 URL https://www.nikku.co.jp/

Representative: President & Representative Director Yoji Tanaka

Executive Officer
Inquiries:

Accounting Department Director

Tomoaki Yokoi

TEL 052-773-2511

Scheduled date of ordinary general meeting of shareholders: June 24, 2022
Scheduled date to file Securities Report: June 27, 2022
Scheduled date to commence dividend payments: June 27, 2022

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales Operating pr		ofit	Ordinary pro	ofit	Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2022	49,886	1.5	2,617	(13.0)	2,801	(10.8)	2,821	41.2
Year ended March 31, 2021	49,152	(1.1)	3,007	(3.2)	3,142	(2.3)	1,998	5.2

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2022	81.35	80.05	14.1	8.0	5.2
Year ended March 31, 2021	56.75	55.77	10.5	9.3	6.1

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2022	35,140	20,482	57.2	584.08
As of March 31, 2021	34,906	20,384	57.4	572.85

### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2022	1,781	971	(2,366)	6,649
Year ended March 31, 2021	2,726	(267)	(1,813)	6,227

#### 2. Cash dividends

		Annu	al dividends per	share		Total cash	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)		
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2021	_	12.50	_	16.00	28.50	1,001	50.2	5.2
Year ended March 31, 2022	_	27.50	-	14.00	41.50	1,437	51.0	7.2
Year ending March 31, 2023 (Forecast)	_	14.00	_	14.00	28.00		50.7	

#### 3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	52,000	4.2	2,900	10.8	3,000	7.1	1,900	(32.7)	55.22

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	1 (	<u>,                                      </u>	
As of March 31, 2022	35,784,000 shares	As of March 31, 2021	35,784,000 shares
Number of treasury shares at the end of the	period		
As of March 31, 2022	1,378,717 shares	As of March 31, 2021	828,917 shares
Average number of shares during the perio	d		
Year ended March 31, 2022	34,681,352 shares	Year ended March 31, 2021	35,217,553 shares

## Consolidated financial statements Consolidated balance sheets

	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets		
Cash and deposits	6,686	7,253
Notes receivable, accounts receivable from completed	11,461	_
construction contracts and other		
Notes receivable - trade	-	155
Electronically recorded monetary claims - operating	844	730
Accounts receivable - trade	_	6,763
Accounts receivable from completed construction contracts	_	3,981
Contract assets	_	1,240
Costs on construction contracts in progress	469	637
Raw materials and supplies	20	19
Accounts receivable - other	340	471
Other	344	411
Allowance for doubtful accounts	(10)	(11
Total current assets	20,156	21,653
Non-current assets		
Property, plant and equipment		
Buildings	5,971	6,084
Accumulated depreciation	(3,098)	(3,238
Buildings, net	2,873	2,845
Machinery and equipment	1,829	1,839
Accumulated depreciation	(616)	(724
Machinery and equipment, net	1,212	1,115
Land	3,959	4,046
Construction in progress	3	10
Other	1,218	1,260
Accumulated depreciation	(982)	(1,038
Other, net	235	221
Total property, plant and equipment	8,284	8,238
Intangible assets		
Software	135	49
Other	18	26
Total intangible assets	153	76
Investments and other assets		
Investment securities	5,620	4,412
Deferred tax assets	480	529
Other	216	235
Allowance for doubtful accounts	(5)	(5
Total investments and other assets	6,311	5,171
Total non-current assets	14,750	13,487
Total assets	34,906	35,140

	As of March 31, 2021	As of March 31, 2022
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts		
and other	4,637	4,832
Electronically recorded obligations - operating	1,307	1,487
Short-term borrowings	470	320
Current portion of long-term borrowings	185	176
Accounts payable - other	275	394
Accrued expenses	1,919	1,771
Income taxes payable	506	938
Advances received on construction contracts in progress	98	_
Contract liabilities		398
Provision for bonuses for directors (and other officers)	57	35
Provision for loss on orders received	11	106
Other	890	486
Total current liabilities	10,360	10,948
Non-current liabilities		
Long-term borrowings	534	357
Deferred tax liabilities	398	2
Provision for retirement benefits for directors (and other	220	120
officers)	228	120
Provision for executive officers' retirement benefits	27	35
Retirement benefit liability	2,901	3,109
Asset retirement obligations	48	48
Other	23	34
Total non-current liabilities	4,161	3,709
Total liabilities	14,522	14,657
Net assets		
Shareholders' equity		
Share capital	1,139	1,139
Capital surplus	1,174	1,168
Retained earnings	15,178	16,482
Treasury shares	(359)	(807)
Total shareholders' equity	17,132	17,983
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,150	2,337
Foreign currency translation adjustment	(46)	9
Remeasurements of defined benefit plans	(213)	(235)
Total accumulated other comprehensive income	2,891	2,111
Share acquisition rights	241	241
Non-controlling interests	118	145
Total net assets	20,384	20,482
Total liabilities and net assets	34,906	35,140

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Net sales	49,152	49,886
Cost of sales	40,035	41,080
Gross profit	9,116	8,806
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	457	430
Share-based payment expenses	45	38
Salaries, allowances and bonuses	3,623	3,692
Provision for bonuses for directors (and other officers)	57	35
Retirement benefit expenses	94	104
Provision for retirement benefits for directors (and other officers)	26	31
Provision for executive officers' retirement benefits	9	7
Other	1,794	1,847
Total selling, general and administrative expenses	6,108	6,189
Operating profit	3,007	2,617
Non-operating income		7
Interest income	7	8
Dividend income	85	85
Dividend income of insurance	1	6
Insurance claim income	6	13
Foreign exchange gains	21	45
Subsidy income	20	14
Other	14	22
Total non-operating income	156	196
Non-operating expenses	-	
Interest expenses	9	8
Financing expenses	0	0
Provision of allowance for doubtful accounts	8	=
Commission expenses	1	2
Other	1	0
Total non-operating expenses	21	11
Ordinary profit	3,142	2,801
Extraordinary income		·
Gain on sale of non-current assets	2	0
Gain on sale of investment securities	_	1,391
Other	0	0
	3	1,393
Total extraordinary income	3	1,39

	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Extraordinary losses		
Loss on sale of non-current assets	0	0
Loss on retirement of non-current assets	1	2
Impairment losses	5	10
Other	0	3
Total extraordinary losses	7	16
Profit before income taxes	3,138	4,178
Income taxes - current	1,067	1,416
Income taxes - deferred	59	(70)
Total income taxes	1,127	1,345
Profit	2,010	2,832
Profit attributable to non-controlling interests	12	11
Profit attributable to owners of parent	1,998	2,821

## Consolidated statements of comprehensive income

		(minions of jen)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Profit	2,010	2,832
Other comprehensive income		
Valuation difference on available-for-sale securities	1,212	(813)
Foreign currency translation adjustment	(26)	71
Remeasurements of defined benefit plans, net of tax	(20)	(22)
Total other comprehensive income	1,166	(763)
Comprehensive income	3,177	2,069
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,162	2,041
Comprehensive income attributable to non-controlling interests	14	27

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2021

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,139	1,133	14,170	(68)	16,374		
Changes during period							
Dividends of surplus			(988)		(988)		
Profit attributable to owners of parent			1,998		1,998		
Purchase of treasury shares				(306)	(306)		
Disposal of treasury shares		41		16	57		
Other			(2)		(2)		
Net changes in items other than shareholders' equity							
Total changes during period	=	41	1,007	(290)	758		
Balance at end of period	1,139	1,174	15,178	(359)	17,132		

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	1,938	(18)	(193)	1,727	253	104	18,459
Changes during period							
Dividends of surplus							(988)
Profit attributable to owners of parent							1,998
Purchase of treasury shares							(306)
Disposal of treasury shares							57
Other							(2)
Net changes in items other than shareholders' equity	1,212	(28)	(20)	1,164	(11)	13	1,166
Total changes during period	1,212	(28)	(20)	1,164	(11)	13	1,924
Balance at end of period	3,150	(46)	(213)	2,891	241	118	20,384

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,139	1,174	15,178	(359)	17,132		
Changes during period							
Dividends of surplus			(1,514)		(1,514)		
Profit attributable to owners of parent			2,821		2,821		
Purchase of treasury shares				(500)	(500)		
Disposal of treasury shares		(5)		52	47		
Other			(2)		(2)		
Net changes in items other than shareholders' equity							
Total changes during period	=	(5)	1,304	(447)	851		
Balance at end of period	1,139	1,168	16,482	(807)	17,983		

	Acc	cumulated other co	omprehensive inco	ome			
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	3,150	(46)	(213)	2,891	241	118	20,384
Changes during period							
Dividends of surplus							(1,514)
Profit attributable to owners of parent							2,821
Purchase of treasury shares							(500)
Disposal of treasury shares							47
Other							(2)
Net changes in items other than shareholders' equity	(813)	55	(22)	(779)	(0)	27	(752)
Total changes during period	(813)	55	(22)	(779)	(0)	27	98
Balance at end of period	2,337	9	(235)	2,111	241	145	20,482

### Consolidated statements of cash flows

March 31, 2021		Fiscal year ended	(Millions of yen)  Fiscal year ended
Profit before income taxes			
Depreciation   1449   145	Cash flows from operating activities		
Impairment losses   Increase (decrease) in allowance for doubtful accounts   9	Profit before income taxes	3,138	4,178
Increase (decrease) in provision for bonuses for directors (and other officers)   10	Depreciation	449	452
Increase (decrease) in provision for bonuses for directors (and other officers)   1	Impairment losses	5	10
other officers) in provision for loss on orders received Increase (decrease) in provision for retirement benefits for directors (and other officers) Increase (decrease) in provision for retirement benefits for directors (and other officers) Increase (decrease) in provision for retirement benefits for executive officers Increase (decrease) in retirement benefit liability 127 17 17 Interest and dividend income 92 19 19 11 Interest and dividend income 92 19 19 11 Interest and dividend income 92 19 19 11 Interest supenses 92 10 10 11 11 11 11 11 11 11 11 11 11 11	Increase (decrease) in allowance for doubtful accounts	9	0
Increase (decrease) in provision for loss on orders received   18		8	(21
Increase (decrease) in provision for retirement benefits for directors (and other officers)	•	(18)	94
directors (and other officers   Increase (decrease) in provision for retirement benefits for executive officers   9		(10)	71
Increase (decrease) in retirement benefit liability   127   17   17   17   17   17   17   1	· · · · · · · · · · · · · · · · · · ·	26	(107)
Increase (decrease) in retirement benefit liability		9	7
Interest and dividend income		127	176
Loss (gain) on sale of investment securities	· · · · · · · · · · · · · · · · · · ·		
Loss (gain) on sale of investment securities		, ,	·
Share-based payment expenses         45         3           Decrease (increase) in trade receivables         (14)         (33           Decrease (increase) in inventories         182         (16           Increase (decrease) in trade payables         248         36           Decrease (increase) in other current assets         (71)         (18           Increase (decrease) in other current liabilities         (104)         (10           Other, net         (2)         (1           Subtotal         3.958         2,70           Interest and dividends received         104         8           Interest and dividends received         104         8           Interest paid         (9)         (6           Income taxes paid         (1,327)         (99           Net eash provided by (used in) operating activities         2,726         1,78           2ash flows from investing activities         2,726         1,78           Purchase of property, plant and equipment         (175)         (29           Proceeds from sale of property, plant and equipment         24         14           Purchase of investment securities         -         1,44           Loan advances         (4)         (6           Proceeds from collection of loa		9	(1.201
Decrease (increase) in trade receivables   182		45	(1,391
Decrease (increase) in inventories   182   (166   Increase (decrease) in trade payables   248   36   Decrease (increase) in other current assets   (71)   (188   Increase (decrease) in other current assets   (104)   (100   Other, net   (2)   (1   Subtotal   3,958   2,70   Interest and dividends received   104   88   Interest paid   (9)   (1   Income taxes paid   (1,327)   (99   Net cash provided by (used in) operating activities   2,726   1,788   Cash flows from investing activities   2,726   1,788   Cash flows from investing activities   (175)   (29   Proceeds from sale of property, plant and equipment   24   Purchase of investment securities   (14)   (2   Proceeds from sale of investment securities   (14)   (2   Proceeds from sale of investment securities   (14)   (2   Proceeds from sale of investment securities   (14)   (2   Proceeds from collection of loans receivable   9   Other proceeds   72   88   Net cash provided by (used in) investing activities   (267)   97   Cash flows from financing activities   (267)   97   Cash flows from financing activities   (267)   (15   Repayments of long-term borrowings   (448)   (188   Dividends paid   (988)   (1,52   Purchase of treasury shares   (306)   (50   Other, net   (7)   (10   Net cash provided by (used in) financing activities   (1,813)   (2,36   Effect of exchange rate change on cash and cash equivalents   (28)   (33   Net cash and cash equivalents   (28)   (33   Net cash and cash equivalents   (26)   (35   Cash and cash equivalents   (361)   (362   Cash			
Increase (decrease) in trade payables   248   366     Decrease (increase) in other current assets   (71)   (18     Increase (decrease) in other current liabilities   (104)   (104)     Other, net   (2)   (11     Subtotal   3,958   2,70     Interest and dividends received   104   88     Interest paid   (9)   (1     Income taxes paid   (1,327)   (99     Income taxes paid   (1,327)   (99     Income taxes paid   (1,327)   (99     Income taxes provided by (used in) operating activities   2,726   1,78     Cash flows from investing activities   (175)   (29     Purchase of property, plant and equipment   (175)   (29     Purchase of investment securities   (14)   (2     Purchase of investment securities   (34)   (3     Proceeds from sale of property, plant and equipment   (4)   (2     Purchase of investment securities   (4)   (4     Proceeds from collection of loans receivable   9     Other payments   (145)   (21     Other payments   (145)   (21     Other payments   (145)   (21     Other proceeds   72   8     Net cash provided by (used in) investing activities   (267)   97     Cash flows from financing activities   (267)   97     Cash flows from financing activities   (267)   (15     Repayments of long-term borrowings   (448)   (18     Dividends paid   (988)   (1,52     Purchase of treasury shares   (306)   (50     Other, net   (7)   (6     Net cash provided by (used in) financing activities   (1,813)   (2,36     Effect of exchange rate change on cash and cash equivalents   (28)   (3,36     Set increase (decrease) in cash and cash equivalents   (48   (1,813)   (2,36     Effect of exchange rate change on cash and cash equivalents   (28   (3,36     Cash and cash equivalents at beginning of period   (5,611   (5,622     Cash and cash equivalents at beginning of period   (5,611   (5,622     Cash and cash equivalents at beginning of period   (5,611   (5,622     Cash and cash equivalents at beginning of period   (5,611   (5,622     Cash and cash equivalents at beginning of period   (5,612   (5,611   (5,622     Cash and cash e			·
Decrease (increase) in other current lassets			·
Increase (decrease) in other current liabilities			
Other, net         (2)         (1           Subtotal         3,958         2,70           Interest and dividends received         104         8           Interest paid         (9)         (1           Income taxes paid         (1,327)         (99           Net cash provided by (used in) operating activities         2,726         1,78           Cash flows from investing activities			· ·
Subtotal         3,958         2,70           Interest and dividends received         104         8           Interest paid         (9)         (6           Income taxes paid         (1,327)         (99           Net eash provided by (used in) operating activities         2,726         1,78           Cash flows from investing activities         8           Purchase of property, plant and equipment         (175)         (29           Proceeds from sale of property, plant and equipment         24         14           Purchase of intengible assets         (14)         (2           Purchase of investment securities         34)         (3           Proceeds from sale of investment securities         -         1,44           Loan advances         (4)         (6           Other payments         (145)         (21           Other payments         (145)         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (267)         97           Cash flows from financing activities         (62)         (15           Net increase (decrease) in short-term borrowings         (62)         <			
Interest and dividends received Interest paid Income taxes paid In	•		
Interest paid         (9)         (1000)           Income taxes paid         (1,327)         (99)           Net cash provided by (used in) operating activities         2,726         1,78           Cash flows from investing activities         2,726         1,78           Purchase of property, plant and equipment         (175)         (29           Proceeds from sale of property, plant and equipment         24         24           Purchase of intengible assets         (14)         (2           Purchase of investment securities         3(34)         (3           Proceeds from sale of investment securities         -         1,44           Loan advances         (4)         (6           Proceeds from collection of loans receivable         9         (145)         (21           Other payments         (145)         (21         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (62)         (15           Repayments of long-term borrowings         (62)         (15           Repayments of long-term borrowings         (62)         (15           Dividends paid         (988)         (1,52	-		
Income taxes paid   (1,327)   (99)   Net cash provided by (used in) operating activities   2,726   1,78     Cash flows from investing activities     Purchase of property, plant and equipment   24     Purchase of intangible assets   (14)   (2)     Purchase of investment securities   (34)   (3)     Proceeds from sale of investment securities   (4)   (2)     Purchase of investment securities   (4)   (6)     Proceeds from sale of investment securities   (4)   (6)     Proceeds from collection of loans receivable   9     Other payments   (145)   (21     Other proceeds   72   8     Net cash provided by (used in) investing activities   (267)   97     Cash flows from financing activities   (62)   (15     Repayments of long-term borrowings   (62)   (15     Repayments of long-term borrowings   (448)   (18     Dividends paid   (988)   (1,52     Other, net   (7)   (6     Net cash provided by (used in) financing activities   (1,813)   (2,36     Effect of exchange rate change on cash and cash equivalents   (28)   3     Net increase (decrease) in cash and cash equivalents   (5,511   6,22     Cash and cash equivalents at beginning of period   5,611   6,22     Cash and cash equivalents at beginning of period   (5,611   6,22     Cash and cash equivalents at beginning of period   (5,611   6,22     Cash and cash equivalents at beginning of period   (5,611   6,22     Cash and cash equivalents at beginning of period   (5,611   6,22     Cash and cash equivalents at beginning of period   (5,611   6,622     Cash and cash equivalents at beginning of period   (5,611   6,622     Cash and cash equivalents at beginning of period   (5,611   6,622     Cash and cash equivalents at beginning of period   (5,612   6,622     Cash and cash equivalents at beginning of period   (5,612   6,622     Cash and cash equivalents at beginning of period   (5,612   6,622     Cash and cash equivalents at beginning of period   (5,612   6,622     Cash and cash equivalents at beginning of period   (5,612   6,622     Cash and cash equivalents at beginning of perio			81
Net cash provided by (used in) operating activities         2,726         1,78           Cash flows from investing activities         (175)         (29           Purchase of property, plant and equipment         24         (14)         (2           Purchase of intangible assets         (14)         (2         (2           Purchase of investment securities         (34)         (3           Proceeds from sale of investment securities         –         1,44           Loan advances         (4)         (6           Proceeds from collection of loans receivable         9         (145)         (21           Other payments         (145)         (21         (2         (2           Other proceeds         72         8         (3         (4         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (3         (3         (4         (4         (4         (4         (4         (4         (4         (4         (4         (4         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (2         (3         (3         (4			(8
Cash flows from investing activities       Purchase of property, plant and equipment       (175)       (29)         Proceeds from sale of property, plant and equipment       24         Purchase of intangible assets       (14)       (2         Purchase of investment securities       (34)       (3         Proceeds from sale of investment securities       –       1,44         Loan advances       (4)       (6         Proceeds from collection of loans receivable       9       9         Other payments       (145)       (21         Other proceeds       72       8         Net cash provided by (used in) investing activities       (267)       97         Cash flows from financing activities       (62)       (15         Repayments of long-term borrowings       (62)       (15         Repayments of long-term borrowings       (448)       (18         Dividends paid       (988)       (1,52         Purchase of treasury shares       (306)       (50         Other, net       (7)       (6         Net cash provided by (used in) financing activities       (1,813)       (2,36         Effect of exchange rate change on cash and cash equivalents       (28)       3         Net increase (decrease)			
Purchase of property, plant and equipment         (175)         (29           Proceeds from sale of property, plant and equipment         24           Purchase of intangible assets         (14)         (2           Purchase of investment securities         (34)         (3           Proceeds from sale of investment securities         –         1,44           Loan advances         (4)         (6           Proceeds from collection of loans receivable         9         (145)         (21           Other payments         (145)         (21         (20 <td></td> <td>2,726</td> <td>1,781</td>		2,726	1,781
Proceeds from sale of property, plant and equipment         24           Purchase of intangible assets         (14)         (2           Purchase of investment securities         (34)         (3           Proceeds from sale of investment securities         —         1,44           Loan advances         (4)         (6           Proceeds from collection of loans receivable         9           Other payments         (145)         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (62)         (15           Net increase (decrease) in short-term borrowings         (448)         (18           Dividends paid         (988)         (1,52           Purchase of treasury shares         (306)         (50           Other, net         (7)         (6           Net cash provided by (used in) financing activities         (1,813)         (2,36           Effect of exchange rate change on cash and cash equivalents         (28)         3           Net increase (decrease) in cash and cash equivalents         615         42           Cash and cash equivalents at beginning of period         5,611         6,22	_		
Purchase of intangible assets         (14)         (2           Purchase of investment securities         (34)         (3           Proceeds from sale of investment securities         —         1,44           Loan advances         (4)         (6           Proceeds from collection of loans receivable         9           Other payments         (145)         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (62)         (15           Net increase (decrease) in short-term borrowings         (448)         (18           Dividends paid         (988)         (1,52           Purchase of treasury shares         (306)         (50           Other, net         (7)         (6           Net cash provided by (used in) financing activities         (1,813)         (2,36           Effect of exchange rate change on cash and cash equivalents         (28)         3           Net increase (decrease) in cash and cash equivalents         615         42           Cash and cash equivalents at beginning of period         5,611         6,22			(292
Purchase of investment securities         (34)         (3           Proceeds from sale of investment securities         –         1,44           Loan advances         (4)         (6           Proceeds from collection of loans receivable         9         (145)         (21           Other payments         (145)         (21         (25         (267)         97           Cash provided by (used in) investing activities         (267)         97         (267)         97           Cash flows from financing activities         (62)         (15			2
Proceeds from sale of investment securities         –         1,44           Loan advances         (4)         (6)           Proceeds from collection of loans receivable         9           Other payments         (145)         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (62)         (15           Net increase (decrease) in short-term borrowings         (448)         (18           Dividends paid         (988)         (1,52           Purchase of treasury shares         (306)         (50           Other, net         (7)         (6           Net cash provided by (used in) financing activities         (1,813)         (2,36           Effect of exchange rate change on cash and cash equivalents         (28)         3           Net increase (decrease) in cash and cash equivalents         615         42           Cash and cash equivalents at beginning of period         5,611         6,22			(20
Loan advances       (4)       (6)         Proceeds from collection of loans receivable       9         Other payments       (145)       (21         Other proceeds       72       8         Net cash provided by (used in) investing activities       (267)       97         Cash flows from financing activities       (62)       (15         Repayments of long-term borrowings       (448)       (18         Dividends paid       (988)       (1,52         Purchase of treasury shares       (306)       (50         Other, net       (7)       (6         Net cash provided by (used in) financing activities       (1,813)       (2,36         Effect of exchange rate change on cash and cash equivalents       (28)       3         Net increase (decrease) in cash and cash equivalents       615       42         Cash and cash equivalents at beginning of period       5,611       6,22		(34)	(37
Proceeds from collection of loans receivable         9           Other payments         (145)         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (62)         (15           Net increase (decrease) in short-term borrowings         (448)         (18           Dividends paid         (988)         (1,52           Purchase of treasury shares         (306)         (50           Other, net         (7)         (6           Net cash provided by (used in) financing activities         (1,813)         (2,36           Effect of exchange rate change on cash and cash equivalents         (28)         3           Net increase (decrease) in cash and cash equivalents         615         42           Cash and cash equivalents at beginning of period         5,611         6,22			
Other payments         (145)         (21           Other proceeds         72         8           Net cash provided by (used in) investing activities         (267)         97           Cash flows from financing activities         (62)         (15           Net increase (decrease) in short-term borrowings         (448)         (18           Dividends paid         (988)         (1,52           Purchase of treasury shares         (306)         (50           Other, net         (7)         (6           Net cash provided by (used in) financing activities         (1,813)         (2,36           Effect of exchange rate change on cash and cash equivalents         (28)         3           Net increase (decrease) in cash and cash equivalents         615         42           Cash and cash equivalents at beginning of period         5,611         6,22			(5
Other proceeds728Net cash provided by (used in) investing activities(267)97Cash flows from financing activities(62)(15Net increase (decrease) in short-term borrowings(62)(15Repayments of long-term borrowings(448)(18Dividends paid(988)(1,52Purchase of treasury shares(306)(50Other, net(7)(Net cash provided by (used in) financing activities(1,813)(2,36Effect of exchange rate change on cash and cash equivalents(28)3Net increase (decrease) in cash and cash equivalents61542Cash and cash equivalents at beginning of period5,6116,22		· · · · · · · · · · · · · · · · · · ·	3
Net cash provided by (used in) investing activities  Cash flows from financing activities  Net increase (decrease) in short-term borrowings  Repayments of long-term borrowings  Dividends paid  Purchase of treasury shares  Other, net  (7)  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (267)  97  (267)  (428)  (152)  (448)  (188)  (1898)  (1,52)  (1,813)  (2,36)  (2,36)  (28)  3  (28)  3  (28)  (2	• •		(211
Cash flows from financing activities  Net increase (decrease) in short-term borrowings  Repayments of long-term borrowings  Dividends paid  Purchase of treasury shares  Other, net  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (62)  (15)  (448)  (988)  (1,52)  (7)  (7)  (1,813)  (2,36)  (28)  3  Net increase (decrease) in cash and cash equivalents  (28)  3  Again and cash equivalents at beginning of period  5,611  6,22			83
Net increase (decrease) in short-term borrowings  Repayments of long-term borrowings  Dividends paid  Purchase of treasury shares  Other, net  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (15)  (448)  (18)  (18)  (18)  (1988)  (1,52)  (1,813)  (2,36)  (28)  3  Net increase (decrease) in cash and cash equivalents  (28)  3  (28)  (306)  (50  (1,813)  (2,36)  (306)  (27)  (306)  (306)  (448)  (448)  (498)  (498)  (500)  (500)  (500)  (600)  (700)  (600)  (70		(267)	971
Repayments of long-term borrowings(448)(18Dividends paid(988)(1,52Purchase of treasury shares(306)(50Other, net(7)(Net cash provided by (used in) financing activities(1,813)(2,36Effect of exchange rate change on cash and cash equivalents(28)3Net increase (decrease) in cash and cash equivalents61542Cash and cash equivalents at beginning of period5,6116,22			
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Purchase of treasury shares (306) (50 Other, net (7) (7) Net cash provided by (used in) financing activities (1,813) (2,36) Effect of exchange rate change on cash and cash equivalents (28) 3 Net increase (decrease) in cash and cash equivalents 615 42 Cash and cash equivalents at beginning of period 5,611 6,22			(185
Other, net(7)(6)Net cash provided by (used in) financing activities(1,813)(2,36)Effect of exchange rate change on cash and cash equivalents(28)3Net increase (decrease) in cash and cash equivalents61542Cash and cash equivalents at beginning of period5,6116,22			(1,523
Net cash provided by (used in) financing activities (1,813) (2,36)  Effect of exchange rate change on cash and cash equivalents (28) 3  Net increase (decrease) in cash and cash equivalents 615 42  Cash and cash equivalents at beginning of period 5,611 6,22			(500
Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  5,611  6,22	-		(7
Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  5,611  6,22			(2,366
Cash and cash equivalents at beginning of period 5,611 6,22	Effect of exchange rate change on cash and cash equivalents	(28)	36
· · · · · · · · · · · · · · · · · · ·	Net increase (decrease) in cash and cash equivalents	615	422
Cash and cash equivalents at end of period 6,227 6,64	Cash and cash equivalents at beginning of period	5,611	6,227
	Cash and cash equivalents at end of period	6,227	6,649