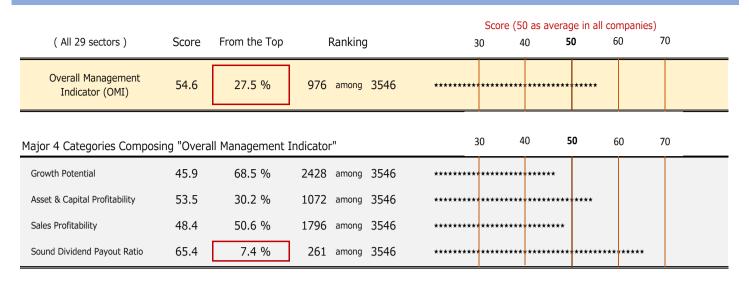
mont Indicator

(TSE Prime Market : NSE Premier Market) Overall Management Indicator

Spring Capital Co., Ltd.



(In the Sector)	Score	From the Top	Ranking
Overall Management Indicator	54.6	42.8 %	205 among 479
Growth Potential	45.9	73.9 %	354 among 479
Asset & Capital Profitability	53.5	46.6 %	223 among 479
Sales Profitability	48.4	60.1 %	288 among 479
Sound Dividend Payout Ratio	65.4	15.0 %	72 among 479

Growth Potential Sound Dividend Payout Ratio

Asset & Capita Sales Profitability Profitability

· · · Within the Top 30%

Overall Management Indicator 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company)

(right axis: no. of companies)



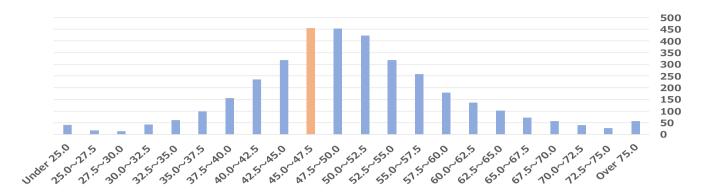
Overall Management Indicator Historical Ranking / Percentage from the Top

Accounting Period	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Reference Date	May 2018	May 2019	May 2020	May 2021	May 2022	May 2023
No. of companies	3372	3408	3366	3472	3518	3546
Ranking	688	665	507	523	734	976
From the Top	20.4 %	19.5 %	15.1 %	15.1 %	20.9 %	27.5 %

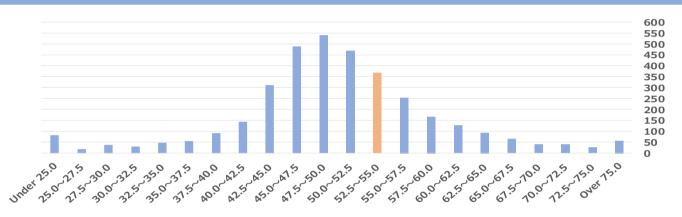


Spring Capital Co., Ltd.

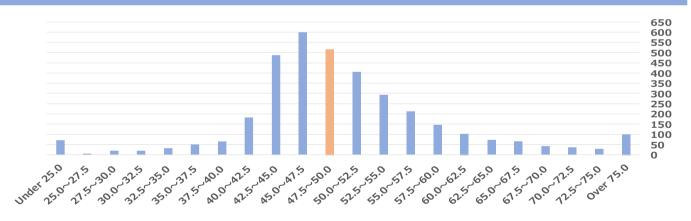
Growth Potential 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



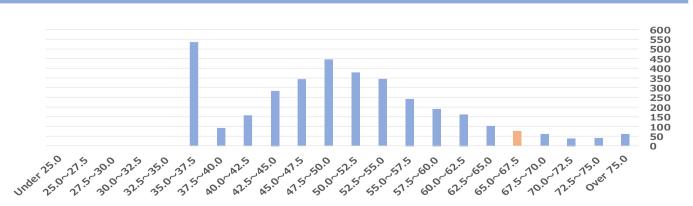
Asset & Capital Profitability 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



Sales Profitability 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



Sound Dividend Payout Ratio 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)

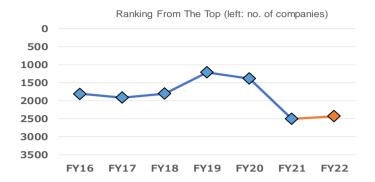


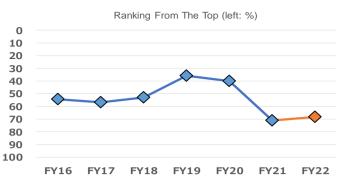


Spring Capital Co., Ltd.

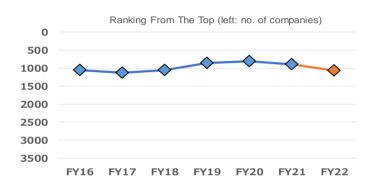
Management Indicators Ranking Report Historical Ranking of Major 4 Categories

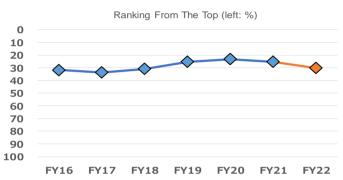
Growth Potential Historical Chart



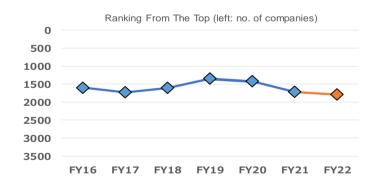


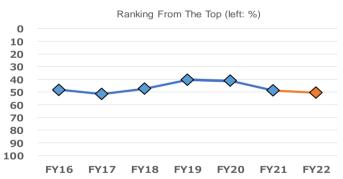
Assset & Capital Profitability Historical Chart



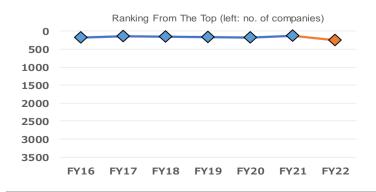


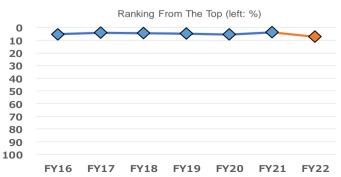
Sales Profitability Historical Chart





Sound Dividend Payout Ratio Historical Chart







Management Indicators Ranking Quintile Chart (All Categories)

	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
【 Overall Management Indicator】				*	

[Major 4 Categories] ···☆	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
[Growth Potential]		☆			
[Asset & Capital Profitability]				☆	
[Sales Profitability]			☆		
[Sound Dividend Payout Ratio]					☆

Growth Potential - Intermediate Categories ···●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎					
(3 terms)		•			
< Sales Growth Rate >			0		
< Operating Profit Growth Rate >		0			
< Recurring Profit Growth Rate >		0			
< Net Profit Growth Rate >		0			
(Previous Term)		•			
< Sales Growth Rate >		0			
< Operating Profit Growth Rate >			0		
< Recurring Profit Growth Rate >			0		
< Net Profit Growth Rate >		0			
(This Term)			•		
< Sales Growth Rate >			0		
< Operating Profit Growth Rate >			0		
< Recurring Profit Growth Rate >			0		
< Net Profit Growth Rate >			0		

Management Indicators Ranking Quintile Chart (All Categories) Continued

Asset & Capital Profitability - Intermediate Categories · · · ●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎					
(ROA)				•	
< ROA 3 Terms > < ROA Previous Term > < ROA This Term >				© ©	
(ROE)				•	
< ROE 3 Terms > < ROE Previous Term > < ROE This Term >				0 0	
Sales Profitability - Intermediate Categories ··· ●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎					
(Previous Term)			•		
< Operating Profit ROS > < Recurring Profit ROS > < Net Profit ROS >			© ©		
(This Term)			•		
< Operating Profit ROS > < Recurring Profit ROS > < Net Profit ROS >			© ©		
Sound Dividend Payout Ratio - Intermediate Categories ··· ● < Minor Categories > ··· ◎	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
(3 terms)					•
< Dividend Payout Ratio > < DOE >					© ©
(Previous Term)					•
< Dividend Payout Ratio > < DOE >					© ©

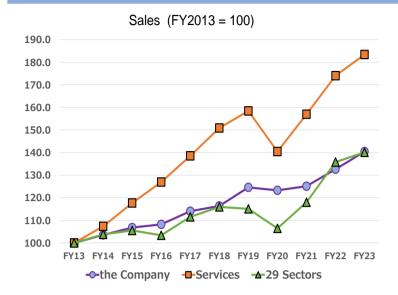
Management Indicators Ranking report Average of Management Indicator Scores by Sector

(Reference)

Average of Management Indicator Scores by Sector

	Number of companies	Overall Management Indicator	Ranking	Growth Potential	Ranking	Asset & Capital Profitability	Ranking	Sales Profitability	Ranking	Sound Dividend Payout Ratio	Ranking
Fishery, Agriculture & Forestry	12	48.0	19	45.6	29	51.1	6	47.5	21	50.6	12
Mining	6	60.6	1	57.4	2	57.1	1	63.7	1	52.1	2
Construction	167	48.6	16	46.4	27	49.9	11	48.4	18	51.9	4
Foods	121	47.4	23	46.1	28	47.9	20	46.8	22	52.0	3
Textiles and Apparels	50	45.3	28	48.1	21	44.2	27	47.7	20	47.0	27
Pulp and Paper	25	46.6	27	48.1	20	47.3	23	47.8	19	47.3	26
Chemicals	214	49.9	12	47.3	23	50.2	9	51.3	9	51.6	5
Pharmaceutical	62	43.4	29	47.1	25	41.3	29	45.6	29	47.5	25
Oil and Coal Products	10	47.8	21	48.5	19	48.5	18	46.0	27	50.4	14
Rubber Products	18	50.1	11	49.7	15	48.7	15	50.7	10	51.6	6
Glass and Ceramics Products	56	48.1	18	46.4	26	48.4	19	50.5	11	50.3	15
Iron and Steel	43	49.5	13	51.5	7	48.8	14	49.1	16	48.8	20
Nonferrous Metals	33	48.4	17	51.0	9	48.6	17	46.6	25	48.5	21
Metal Products	92	47.3	25	47.3	24	47.7	22	48.7	17	49.2	18
Machinery	223	51.5	6	50.5	11	49.8	12	52.8	4	51.6	7
Electric Appliances	243	50.5	9	49.7	14	50.1	10	51.4	8	50.5	13
Transportation Equipment	89	47.4	22	50.6	10	46.4	25	46.7	24	48.4	22
Precision Instruments	48	50.2	10	49.2	18	48.7	16	51.7	7	51.3	9
Other Products	108	50.6	8	49.9	12	50.6	8	50.5	12	50.7	11
Electric Power and Gas	25	47.4	24	53.4	3	45.9	26	46.3	26	45.7	28
Land Transportation	63	47.9	20	49.4	17	47.8	21	49.2	14	47.8	24
Marine Transportation	11	55.8	2	51.1	8	54.6	2	57.1	2	54.4	1
Air Transportation	5	50.6	7	62.1	1	44.1	28	49.1	15	43.7	29
Warehousing and Harbor Transportation	39	48.9	15	47.3	22	50.9	7	49.5	13	49.6	17
Information & Communication	528	52.4	5	52.4	4	52.9	3	52.3	5	49.0	19
Wholesale Trade	304	49.3	14	49.8	13	49.7	13	46.7	23	51.2	10
Retail Trade	327	46.7	26	49.4	16	47.0	24	45.7	28	47.9	23
Real Estate	145	53.1	3	51.6	6	52.3	5	53.6	3	51.5	8
Services	479	52.5	4	52.2	5	52.6	4	52.1	6	49.9	16
All Sectors	3546	50.0		50.0		50.0		50.0		50.0	

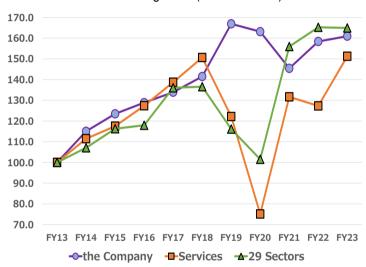
Growth Potential



Sales Change (yoy, %)

	the Company	Services	29 Sectors
FY2014	3.5	7.3	3.8
FY2015	3.2	9.6	1.7
FY2016	1.3	7.9	-2.0
FY2017	5.4	9.1	7.9
FY2018	2.0	8.9	4.0
FY2019	7.1	5.0	-0.7
FY2020	-1.1	-11.4	-7.5
FY2021	1.5	11.8	10.9
FY2022	6.0	10.8	15.1
FY2023	5.9	5.4	3.2
FY2013-FY2023			
10 Term Average	3.5	6.3	3.4
FY2018-FY2023			
5 Term Average	3.8	4.0	3.9

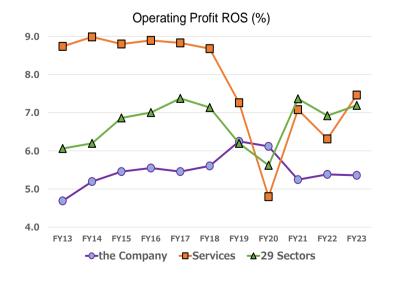
Recurring Profit (FY2013 = 100)



Recurring Profit Change (yoy, %)

	the Company	Services	29 Sectors
FY2014	15.0	11.4	7.1
FY2015	7.4	5.4	8.6
FY2016	4.4	8.4	1.4
FY2017	3.9	8.9	15.4
FY2018	5.7	8.6	0.4
FY2019	18.0	-18.9	-15.0
FY2020	-2.3	-38.5	-12.6
FY2021	-10.9	75.3	53.6
FY2022	8.9	-3.3	6.0
FY2023	1.6	18.9	-0.2
FY2013 – FY2023 10 Term Average	4.9	4.2	5.1
FY2018-FY2023			
5 Term Average	2.6	0.1	3.8

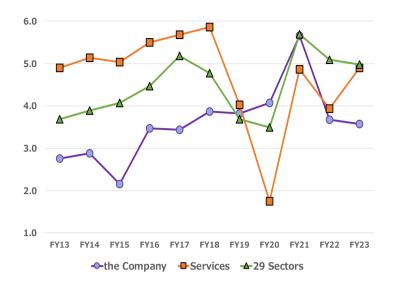
Sales Profitability



Operating Profit ROS (%)

	the Company	Services	29 Sectors
FY2013	4.7	8.7	6.1
FY2014	5.2	9.0	6.2
FY2015	5.5	8.8	6.9
FY2016	5.5	8.9	7.0
FY2017	5.5	8.8	7.4
FY2018	5.6	8.7	7.1
FY2019	6.3	7.3	6.2
FY2020	6.1	4.8	5.6
FY2021	5.2	7.1	7.4
FY2022	5.4	6.3	6.9
FY2023	5.4	7.5	7.2
FY2013 – FY2023			
11 Term Average	5.5	7.8	6.7
FY2019-FY2023			
5 Term Average	5.7	6.6	6.7
3 Termi / Werage	0.7	0.0	0.7

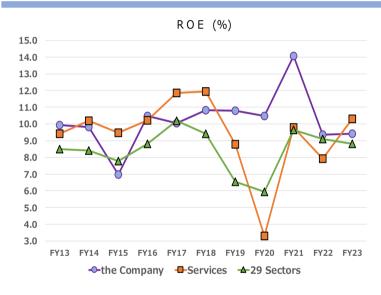
Net Profit ROS (%)



Net Profit ROS (%)

	the Company	Services	29 Sectors
FY2013	2.8	4.9	3.7
FY2014	2.9	5.1	3.9
FY2015	2.2	5.0	4.1
FY2016	3.5	5.5	4.5
FY2017	3.4	5.7	5.2
FY2018	3.9	5.9	4.8
FY2019	3.8	4.0	3.7
FY2020	4.1	1.7	3.5
FY2021	5.7	4.9	5.7
FY2022	3.7	3.9	5.1
FY2023	3.6	4.9	5.0
FY2013 - FY2023			
11 Term Average	3.6	4.7	4.5
FY2019-FY2023			
5 Term Average	4.2	3.9	4.6

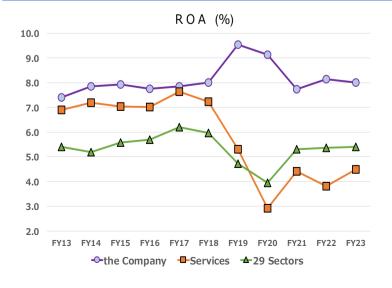
ROE



ROE (%)

	the Company	Services	29 Sectors
FY2013	9.9	9.4	8.5
FY2014	9.8	10.2	8.4
FY2015	7.0	9.5	7.8
FY2016	10.5	10.2	8.8
FY2017	10.0	11.9	10.2
FY2018	10.8	12.0	9.4
FY2019	10.8	8.8	6.5
FY2020	10.5	3.3	5.9
FY2021	14.1	9.8	9.7
FY2022	9.4	7.9	9.1
FY2023	9.4	10.3	8.8
FY2013 - FY2023			
11 Term Average	10.2	9.4	8.5
FY2019-FY2023			
5 Term Average	10.8	8.0	8.0

ROA



ROA (%)

	the Company	Services	29 Sectors
FY2013	7.4	6.9	5.4
FY2014	7.9	7.2	5.2
FY2015	7.9	7.0	5.6
FY2016	7.8	7.0	5.7
FY2017	7.9	7.6	6.2
FY2018	8.0	7.2	6.0
FY2019	9.6	5.3	4.7
FY2020	9.1	2.9	3.9
FY2021	7.7	4.4	5.3
FY2022	8.1	3.8	5.4
FY2023	8.0	4.5	5.4
FY2013-FY2023			
11 Term Average	8.1	5.8	5.3
FY2019-FY2023			
5 Term Average	8.5	4.2	4.9

Valuation and Market Data as of Jun. 2, 2023

Closing Price	729.0	Year High	752.0	5/23	/2023
PER (estimated)	12.49	Year Low	675.0	1/10	/2023
PER (actual)	12.88	6-Month % Change	6.9 %	(TOPIX)	11.7 %
PBR (actual)	1.17	12-Month % Change	-5.5 %	(TOPIX)	13.3 %
Dividend Yield (forecast)	4.12 %	12-Month Historical Volatility	15.1 %	(TOPIX)	14.6 %
EV/EBITDA	5.69				
PSR (forecast)	0.45				
PSR (actual)	0.47				

Profitability Indicators and All-Company Rankings as of May 2023

(29 sectors excluding financials) (calculated by Spring)

Fiscal Year		2018	2019	2020	2021	2022	2023
Accounting Period		2019/03	2020/03	2021/03	2022/03	2023/03	2024/03
		Actual	Actual	Actual	Actual	Actual	Est.
No. of Companies		3512	3418	3651	3707	3625	3742
Sales	Y mil	46,389	49,675	49,152	49,886	52,886	56,000
Ranking		1394	1277	1243	1279	1276	1277
Operating Profit	Y mil	2,600	3,105	3,007	2,617	2,847	3,000
Ranking		1355	1143	1057	1332	1300	1346
Recurring Profit	Y mil	2,725	3,215	3,142	2,801	3,051	3,100
Ranking		1360	1130	1070	1353	1306	1337
Net Profit	Y mil	1,792	1,899	1,998	2,821	1,940	2,000
Ranking		1352	1142	1062	1094	1329	1358

^{*} Percentage from the Top is not calculated for this section to exclude company size effects.

Operating Profit ROS	%	5.6	6.3	6.1	5.2	5.4	5.4
All Companies	%	7.2	5.9	5.5	7.2	6.9	7.2
Ranking		1637	1360	1399	1913	1781	1884
Percentage from the Top	%	46.6	39.8	38.3	51.6	49.1	50.3
Recurring Profit ROS	%	5.9	6.5	6.4	5.6	5.8	5.5
All Companies	%	7.2	6.1	5.9	8.1	7.5	7.3
Ranking		1635	1347	1411	1958	1811	1851
Percentage from the Top	%	46.6	39.4	38.6	52.8	50.0	49.5
Net Profit ROS	%	3.9	3.8	4.1	5.7	3.7	3.6
All Companies	%	4.9	3.5	3.5	5.6	5.1	5.0
Ranking		1650	1488	1459	1394	1898	1923
Percentage from the Top	%	47.0	43.5	40.0	37.6	52.4	51.4



ROE, ROA, Dividend Payout Ratio, and DOE Indicators and Rankings as of May 2023 (29 sectors excluding financials) (calculated by Spring)

Fiscal Year Accounting Period		2018 2019/03	2019 2020/03	2020 2021/03	2021 2022/03	2022 2023/03	2023 2024/03
		Actual	Actual	Actual	Actual	Actual	Est.
ROE	%	10.8	10.8	10.5	14.1	9.4	9.4
29 Sectors	%	9.4	6.5	5.9	9.7	9.1	8.8
Ranking		1037	969	943	831	1404	1406
No. of Companies		3507	3509	3615	3665	3608	3725
Percentage from the Top	%	29.6	27.6	26.1	22.7	38.9	37.7

^{*} ROE is an important indicator, calculated as net profit / equity (* shareholders' equity), that measures the final profit secured using shareholders' equity.

As the average of term-end equity of 2 terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.

ROE for the latest quarter is calculated using estimated net profit for this term and shareholders' equity as of the end of the previous term and of the latest quarter.

ROA	%	8.0	9.6	9.1	7.7	8.1	8.0
29 Sectors	%	6.0	4.7	3.9	5.3	5.4	5.4
Ranking		1089	792	753	1258	1124	1154
No. of Companies		3512	3522	3644	3694	3626	3733
Percentage from the Top	%	31.0	22.5	20.7	34.1	31.0	30.9

^{*} ROA is calculated as Earnings before Interest and Taxes (operating profit + interest revenue + dividend income and interest on securities) / total assets. It is justifiable for a company to expand its business by financial leverage using debt, if the company's ROA exceeds the company's financing cost (e.g. cost of issuing 10-year corporate bonds = 2%).

Interest coverage ratio shown on P11 indicates the ratio of Earnings before Interest and Taxes to financial expenses (interest and discount expenses), with 10 times regarded as ideal.

If the interest coverage ratio holds a sufficient level with a high ROA and Profit Ratio of Sales, a company has no problem in financing aggressively.

As the average of term-end equity of 2 terms is used as the denominator, companies unable to be measured with the same standard are excluded.

ROA for the latest quarter is calculated using estimated operating profit for this term and total assets as of the end of the previous term and of the latest quarter.

Dividend Payout Ratio	%	50.9	51.9	50.1	50.9	49.4	
29 Sectors	%	32.4	46.8	48.3	33.7	35.7	
Ranking		284	366	513	312	432	
No. of Companies		3579	3548	3651	3708	3753	
Percentage from the Top	%	7.9	10.3	14.1	8.4	11.5	

^{*} Dividend Payout Ratio is calculated as total dividend / net profit. It should be noted that it may differ from the figure announced by the companies calculated from profit per share according to the accounting principle.

Data for total annual dividend exceeding net profit and dividend of unprofitable companies are excluded from the rankings.

DOE	%	5.5	5.6	5.3	7.2	4.6	
29 Sectors	%	3.0	3.1	2.8	3.3	3.2	
Ranking		241	260	269	168	495	
No. of Companies		3507	3509	3615	3665	3608	
Percentage from the Top	%	6.9	7.4	7.4	4.6	13.7	

^{*} DOE, calculated as ROE times the dividend payout ratio, can be called the "true dividend payout ratio", and is closely tracked by global investors.

Its inverse (1 / DOE) equals the period (year) to recover shareholders' equity via the dividend.

As the average of term-end equity of two terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.



Management Indicators, Cash Flow, and Financial Indicators Calculated by Spring based on Business Results Announced by the Company (million yen, %, multiple)

Fiscal Year Accounting Period		2018 2019/03	2019 2020/03	2020 2021/03	2021 2022/03	2022 2023/03	Latest Quarter
Data Source		Securities Report	Securities Report	Securities Report	Securities Report	Financial Results	Financial Results
Current Ratio	%	163.7	181.5	194.6	197.8	191.6	
Fixed Assets Ratio	%	80.3	74.1	73.7	67.1	66.2	
Equity Ratio	%	50.3	54.8	57.4	57.2	56.8	
Debt Ratio	%	96.8	80.4	72.5	72.9	74.4	
D/E Ratio	%	10.5	9.5	6.1	4.5	4.7	
Interest Coverage Ratio	Multiple	178.3	246.0	344.3	338.8	369.9	
Financial Leverage	Multiple	2.0	1.8	1.7	1.7	1.8	
CF from Operating Activities	Y mil	2,655	107	2,726	1,781	921	
CF from Investing Activities	Y mil	-127	-302	-267	971	-697	
CF from Financing Activities	Y mil	-1,343	-1,032	-1,813	-2,366	-1,016	
(Cash and Cash Equivalents)	Y mil	(6,828)	(5,611)	(6,227)	(6,649)	(5,885)	
(EBITDA)	Y mil	(3,212)	(3,682)	(3,600)	(3,261)	(3,439)	

Review of Financial Soundness as of Jun. 2, 2023

Comparison with average data of all companies in the TSE 29 industrial sectors (excluding 4 financial sectors) and with the sector

		A 29 sectors	B Sector	Standard Criterion	Standard Value	Desirable Value	The Company	Result
Current Ratio	%	149.2	164.7	Lower of A or B	149.2	Higher	191.6	Positive
Fixed Assets Ratio	%	135.3	94.0	Higher of A or B	135.3	Lower	66.2	Positive
Equity Ratio	%	41.1	28.2	Lower of A or B	28.2	Higher	56.8	Positive
Debt Ratio	%	137.8	250.2	Higher of A or B	250.2	Lower	74.4	Positive
D/E Ratio	%	154.4	274.4	Higher of A or B	274.4	Lower	4.7	Positive

Corporate Information as of Jun. 2, 2023

Ticker Code 4658

Company Name Nippon Air Conditioning Services Co., Ltd.

Head Office 239-2 Terugaoka, Meito-ku, Nagoyashi, Aichi, 465-0042 JAPAN

Main trading Mkt. The Tokyo Stock Exchange, Prime Market

TSE Industrial Sector Services

Investment Unit 100 shares

Minimum Investment 72,900 President Yoji Tanaka

Date of Listing 11/27/1996 Paid-in Capital (The end of last quarter) 1,139 mil yen

Date of Establishment 4/28/1964 Market Capitalization 26,087 mil yen ranked 1,624 of 3,976 companies

Accounting Period March 25-Day Average Trading Value 15 mil yen ranked 2,756 of 3,976 companies

Floating Stock Ratio 11.1% Market Cap as of March-end 2023 25,800 mil yen ranked 1,641 of 3,969 companies

Major Shareholder Ownership 58.7% Average Trading Value in FY2022 25 mil yen ranked 2,450 of 3,969 companies



Disclaimers

- This report has been prepared under a contract between Nippon Air Conditioning Services Co., Ltd. (hereinafter, the "Company") and Spring Capital Co., Ltd. (hereinafter, "SC") by SC. In the contract, the Company has consented that SC prepare this report based entirely upon the standards of SC only and excluding any intervention by the Company on all items, including the qualitative information, the management indicators adopted in the Management Indicator Ranking, and the classification of business sectors (or the Company's business sector) chosen for the comparison report.
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Disclaimers on Overall Management Indicator

- "All sectors" in this report refer to the 29 sectors that remain when the four financial sectors (Banks, Securities and Commodity Futures, Insurance, and Other Financials), which use different accounting standards, are excluded from the 33 sectors as defined by the Tokyo Stock Exchange, and consist of all companies whose common shares were listed on the Japanese stock market as of the end of March 2023. Since calculations of the Growth Potential, the ROA, the ROE, and other items use values from the full-year financial results of the most recent four fiscal years, the ranking excludes companies that did not announce full-year financial results and companies that had posted zero or negative equity at least once during the four-year period, as well as companies whose disclosed full-year financial results could not be recalculated into reasonable figures based on the Japanese GAAP and companies that had not been able to announce the financial results for FY 2022 by May 31, 2023. A total of 3,546 companies have been analyzed in the ranking.
- The values for FY 2023 used in this report have been adopted from one of the following sources in the order of decreasing priority: (1) the numbers in a company's disclosed financial results; (2) a company's forecast; or (3) estimates made by SC. In this current report based on May 2023 data, SC's estimates for FY 2023 have been used for 67 companies.
- Going forward, the FY 2023 reports are scheduled to be prepared following the announcements of quarterly results by companies whose accounting period ends in March. Reports will be created based on the values available as of August 2023, November 2023, and February 2024 and will be published the following respective month. The finalized ranking report for FY 2023 will be based on the values available as of May 2024 and will be published the following month.
- The Overall Management Indicator (scored by SC) in this report represents an overall score for the major categories (Growth Potential, Asset & Capital Profitability, Sales Profitability, and Sound Dividend Payout Ratio). The weighting for each category is 30%, 25%, 20%, and 25%, respectively.
- The intermediate and minor categories that compose each of the major categories are described on P4 and P5. For the minor categories, extreme values have been adjusted so that the highest and the lowest deviation values are 80 and 20, respectively. For the intermediate and major categories, no adjustment has been made since SC scored both categories based on the minor categories, but the average SC score for the major categories is 50 due to the repeated processing to seek deviation values.
- On P7-P8, a comparison is made for the Growth Potential, Sales Profitability, ROE, and ROA with the 29 business sectors and with the Company's sector as defined by the Tokyo Stock Exchange. The figures for ROE and ROA used in the comparison match those on P10. However, regarding the Growth Potential and the Sales Profitability, the figures do not match those on P9. This difference is due to the fact that, for the purpose of comparing the Growth Potential over the long term, the target companies for the comparison report have been limited to only those in the 29 business sectors and the Company's sector (as defined by the Tokyo Stock Exchange) that have continuously announced their full-year financial results from FY 2013 to FY 2022. Adjustment of the universe for the comparison of the Growth Potential is conducted every year in the finalized ranking report for the previous fiscal year that is based on the values available as of May(this report).
- The data in this report on corporate financial results are owned by SC, and a part of the data has been verified for greater accuracy with information vendors with whom SC has a contract. However, SC does not guarantee integrity of its data. The contents of this report were relevant as of the time that this report was created and may change without prior notice.

